

Appendix 1: 2018-19 General Fund Revenue Monitoring by Individual Variance - Month 6

Directorate / Service Area	Sub-Heading	Description of Over/(Under) Spend	Over-spend £000	Under-spend £000	Net Over/(Under) Spend £000
RESOURCES					
Accommodation and Facilities	Business Rates	Reduction in business rates costs relating to a rationalisation of buildings.		(550)	(550)
Revenues and Benefits	Revenues and Benefits	The call on the bad debt provision and the welfare fund are expected to be less than budgeted, and costs relating to court summons have been reduced.		(262)	(262)
Accommodation and Facilities	Commercial Property	Commercial Income has been budgeted to rise significantly. However, practical issues have meant that the development project at Old Street has taken longer than anticipated and has caused a delay in achieving this growth.	951		951
Accommodation and Facilities	Assembly Hall/Other	The Assembly Hall is expected to overachieve its income target by £296k, and rationalisation of maintenance work within Accommodation and Facilities is likely to lead to a further underspend of £99k.		(395)	(395)
All	All	Vacancies management in a number of areas is expected to save £460k during the year. This will offset additional staffing costs elsewhere amounting to £145k.		(166)	(166)
Total Resources			951	(1,373)	(422)
CHIEF EXECUTIVE'S DEPARTMENT					
Strategy and Change	Head of Strategy and Change	Non recruitment to Head of Design and Transformation post and part year vacancies.		(120)	(120)
Communications	Communications	Underspend due to staff vacancies and a secondment.		(100)	(100)
Chief Executive	Chief Executive Office	Vacant apprentice post.		(18)	(18)
Strategy and Change	Head of Strategy and Change	Overspend on consultant fees and running costs.	70		70
Communications	Print Services	Overspend on employee costs.	40		40
Chief Executive	Central London Forward (CLF)	CLF subscription slightly higher than budget available.	5		5
Total Chief Executive's Department			115	(238)	(123)
CHILDREN'S, EMPLOYMENT AND SKILLS					
Safeguarding and Family Support	Children looked After - Placements	A delay to the completion of the joint procurement exercise with HASS to purchase additional accommodation for looked after children. The procurement strategy has been amended to minimise the impact in-year.	150		150
Safeguarding and Family Support	Children looked After - Placements	Reduction in number of children in semi-independent and residential provision.		(150)	(150)
Safeguarding and Family Support	Children looked After - Placements	Forecast balance on placements demographic contingency budget.		(200)	(200)
Learning and Schools	Building Schools for the Future	Unbudgeted costs of cleaning Holloway Pool.	60		60
Learning and Schools	Schools Capital and Finance	Contribution from capital towards project management costs.		(60)	(60)
Learning and Schools	Early Years	Inflation on childcare fees from September 2017 and September 2018.		(330)	(330)
Partnerships and Service Support	Cardfields	Reduction in school's funding, repayment of corporately funded capital works, forecast shortfall in income and urgent maintenance costs. This is partly mitigated through actively targeting weekend hire at identified groups, construction of a special offer for weeks that we can't sell and a review of costs.	78		78
Total Children's, Employment and Skills			288	(740)	(452)
ENVIRONMENT AND REGENERATION					
Planning and Development	Development Control	Lower levels of income and agency cost pressure.	100		100
Planning and Development	Building Control	Delays in building control fire safety works.	125		125
Public Protection	Local Land Charges	Decline in local land charges income.	100		100
Public Realm	Highways & Energy Services	Unachievable street lighting Wi-Fi concession income.	120		120
Public Realm	Street Environmental Services	Sickness levels exceeding target operating model.	750		750
Public Realm	Street Environmental Services	Additional staff cover due to operational, performance and disciplinary issues.	225		225
Public Realm	Street Environmental Services	Driver grade uplift to reflect additional supervision duties.	120		120
Public Realm	Street Environmental Services	Delays in fleet replacement due to ULEZ considerations.	155		155
Public Realm	Street Environmental Services	Anticipated fuel savings offset by higher pump prices.	100		100
Public Realm	Street Environmental Services	Additional staff costs due to changes in refuse collection service.	400		400
Public Realm	Street Environmental Services	Shortfall in commercial waste income.	250		250
Public Protection	Private Sector Housing	Underspend in Private Sector Housing grants.		(430)	(430)
Public Protection	Various	Vacancies across the division.		(100)	(100)
Public Realm	Highways & Energy Services	Spend previously allocated to revenue to be financed from capital resources.		(350)	(350)
Total Environment and Regeneration			2,445	(880)	1,565
HOUSING AND ADULT SOCIAL SERVICES					
Temporary Accommodation / Housing Needs	Temporary Accommodation / Housing Needs	Overspend on direct and indirect temporary accommodation costs.	22		22
Housing Strategy and Development / Other	Housing Strategy and Development / Other	Underspend across Housing Strategy and Development and Housing Administration.		(22)	(22)
Total Housing General Fund			22	(22)	0
Integrated Community Services	In-house Service - Day Offer Review	Non-delivery of savings.	843		843
Learning Disabilities	In-house Review	Non-delivery of savings.	399		399
AdSS	AdSS	Additional adult social care grant (one-off).		(804)	(804)
AdSS	AdSS	Improved Better Care Fund (Stabilising the Social Care System) one-off income.		(400)	(400)
Total Adult Social Services			1,242	(1,204)	38
Total Housing and Adult Social Services			1,264	(1,226)	38
PUBLIC HEALTH					
<i>No significant variances from budget.</i>					
Total Public Health			0	0	0
DIRECTORATE TOTAL			5,063	(4,457)	606
CORPORATE ITEMS					
Housing Needs	NRPF	Uncontrollable pressure due to the Council's statutory duty to provide assistance to all destitute clients who are Non-European Union nationals and can demonstrate need under Section 21 of the National Assistance Act, 1948. This is commonly referred to as No Recourse to Public Funds (NRPF).	800		800
Invest to Save	Bike Hangars	Invest to Save funding for bike hangars that will secure an ongoing income stream for the Council (one-off).	568		568
Homelessness	Homelessness	Unbudgeted corporate funding for Street Homelessness Coordinator and St Mungo's Outreach Officer (one-off)	95		95
Inflation	Pay	Estimated underspend against corporate budget for pay inflation (one-off).		(1,500)	(1,500)
Total Corporate Items			1,463	(1,500)	(37)
GROSS TOTAL			6,526	(5,957)	569